

National Security Skills and the Integrated Review

3 June 2021

1000 - 1010 Introduction and Welcome

Speaker: Dr Karin von Hippel, Director General, RUSI

1010 - 1100 Session One

Chair: Sir David Lidington, Chair, RUSI

Speaker: The Rt Hon Michael Gove MP, Chancellor of the Duchy of Lancaster
The Skills Challenge: What is the problem statement? Why is government now focused on skills?

Pamela Dow, Executive Director, Government Skills and Curriculum Unit
'Raising the floor and raising the ceiling - a Campus for skills, knowledge and networks in Government, from universal to specialist' How is government responding to the skills challenge? How is this different from what has been done before?

1110 - 1245 Session Two

Chair: Professor Malcolm Chalmers, Deputy Director General, RUSI

Speaker: Professor Sir Lawrence Freedman, Emeritus Professor of War Studies, King's College London
Delivering Strategy: What are the skills needed to deliver strategy? How are those skills best developed? What lessons can be learnt from the last decades of implementing or attempting to implement strategy on behalf of governments?

Lord Ricketts, Trustee, RUSI
National Security Skills in Practice: What experience can be gained by taking the long view, working across government and outside government? What can government learn from the private sector?

1245 - 1330 Lunch

1330 - 1445 **Session Three**

Chair: Suzanne Raine, RUSI Trustee

Speakers: Air Marshal Edward Stringer: Strategy in Application

What is specific about national security?

Elisabeth Braw, Associate Fellow, RUSI

Working with Business and Industry to deliver National Security priorities: to brief on main findings of her paper in support of civilian reserves

1445 - 1530 **Session Four**

Chair: Sir David Lidington, Chair, RUSI

Speakers: John Bew, No 10 Downing Street

Delivering the Integrated Review: What's different this time? How does the partnership between public and private sector need to evolve in order to confront challenges and seize opportunities?

1530 - 1600 **Concluding Remarks**

Speaker: Dr Karin von Hippel, Director General, RUSI

What have we learnt today, and what conclusions can we draw? What would constitute failure in developing national security skills fit to deliver the integrated review? What would constitute success?
